

## **SLOUGH BOROUGH COUNCIL**

**REPORT TO:** Cabinet **DATE:** 15<sup>th</sup> June 2020

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**WARD(S):** All

**PORTFOLIO:** Cllr. Akram, Cabinet Member for Governance and Customer Services

### **PART I** **KEY DECISION**

#### **CAPITAL MONITORING REPORT AT 31st MARCH 2020**

##### **1 Purpose of Report**

To provide a summary of spend against capital budgets for the 2019-20 financial year, as at the end of March 2020 on a consolidated and directorate basis and to set out in detail the 2020-21 capital programme..

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##### **2 Recommendation(s)/Proposed Action**

Cabinet is requested to note the report and to approve the revised 2020-21 budget as set out in Appendix C and D of the report.

##### **3 The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan**

###### **3.1. Slough Joint Wellbeing Strategy Priorities And Five Year Plan Outcomes**

The report indirectly supports all of the strategic priorities and cross cutting themes. The maintenance of good governance within the Council to ensure that it is efficient, effective and economic in everything it does achieve through the improvement of corporate governance and democracy by ensuring effective management practice is in place.

##### **4 Other Implications**

(a) Financial: As detailed within the report.

(b) Risk Management

<b>Recommendation from section 2 above</b>	<b>Risks/Threats/ Opportunities</b>	<b>Current Controls</b>	<b>Using the Risk Management Matrix Score the risk</b>	<b>Future Controls</b>
The Cabinet is requested to note the report and Capital Expenditure of £170.599m against an approved budget of £171.119m. This represents 99.7% of the approved budget being spent.	The Capital strategy should be both affordable and Prudent The 2019-20 capital Programme has been part funded by an extra £110.520m in borrowing. Extra interest costs can impact on future revenue budgets. If interest rates rise faster than expected interest payable costs could impact on revenue budgets going forward.	The council will work with its Treasury advisors in order to mitigate interest rate risk and ensure long term borrowing decisions are taken at the most advantageous time.	9-	The Council constantly reviews its exposure to Temporary Borrowing and converts amounts to Longer Term Borrowing when it is deemed prudent and cost effective to do so.

<b>Risk</b>	<b>Mitigating action</b>	<b>Opportunities</b>
Legal	None	none
Property	None	None
Human Rights	None	None
Health and Safety	None	None
Employment Issues	None	None
Equalities Issues	None	None
Community Support	None	None
Communications	None	None
Community Safety	None	None
Financial	Detailed within the report	None

Timetable for delivery – capital programme delivered under the 80% mark	Monthly review at Capital Monitoring Group, Monthly at Strategic Finance Board and quarterly review by Cabinet.	Ability to increase the deliver of capital schemes
Project Capacity	None	None
Other	None	None

(c) Human Rights Act and Other Legal Implications

No specific legal implications arising from this report.

(d) Equalities Impact Assessment

Equalities Impact Assessments will be conducted, if required, for projects contained within the Capital Strategy

**5. Consolidated Capital Budgets 2018-19**

	19-20 approved budget	Adjustment	Re-profile	19-20 revised budget	Actual to March 2020	Variance	Overspend /Underspend)
Directorate	£000s	£000s	£000s	£000s	£000s	£000s	%
Children's, Learning & Skills Services	30,319	75	(10,580)	19,814	17,411	2,403	(12%)
Places & Development	17,419	4,542	(6,645)	15,316	16,670	(1,354)	9%
Finance & Resources	5,210	1,070	0	6,280	3,658	2,622	(42%)
Adults & Communities	10,586	589	(2,066)	9,109	4,242	4,867	(53%)
Regeneration	105,920	144	(20,098)	85,966	98,166	(12,200)	14%
Housing Revenue Account	18,289		(39)	18,250	13,522	4,728	(26%)
Affordable Housing	24,384		(8,000)	16,384	16,930	(546)	3%
<b>Total</b>	<b>212,127</b>	<b>6,420</b>	<b>(47,428)</b>	<b>171,119</b>	<b>170,599</b>	<b>520</b>	<b>(0%)</b>

- 5.1 The revised approved budgets for 2019-20 represent the budgets approved by Cabinet in February 2018, adjusted for projects subsequently approved at Strategic Finance Board, and underspends on budgets brought forward from 2018-19. Potential underspends were identified during the year and budgets re-profiled into future financial year. The revised 2019-20 budget was approved at Cabinet in February 2020.
- 5.2 The main items of expenditure are highlighted in the table below. These projects accounted for approximately 60% of the overall capital programme.

Scheme	Directorate	Expenditure Quarter 2 (£m)	Comments
Secondary Expansion Programme	Children Schools and Families	12.468	Secondary School Expansion Programme main item of which acquisitions totalling £9.7m to facilitate the construction of Grove Academy
Corporate Headquarters Project	Places & Development	7.516	Slough Employees Relocated to the new Corporate Headquarters Commencing September 2019
James Elliman Homes	Regeneration	16.900	Drawdown to James Elliman Homes to purchase properties for use a temporary accommodation
Old Library Site Hotel Development	Regeneration	22.580	Development of Old Library Site to include two new hotels
Strategic Acquisition Board	Regeneration	32.716	Main item of expenditure £8.343m to purchase Odeon, Basingstoke for rental income to support revenue budget
Thames Valley University Development	Regeneration	8.909	Third and Final installment of purchase of former Thames valley University site
<b>TOTAL</b>		<b>101.089</b>	

5.4 The schemes identified above account show the diverse nature of the council's capital programme as the expenditure will not only provide a revenue stream for the council for many years to come, regenerates the town centre and the borough with a strong vision for the future as well as improving the quality and quantity of temporary accommodation through its subsidiary James Elliman Homes.

## **6 Revised 2019-20 Capital Programme**

6.1 Any slippage on the 2019-20 Capital Programme can potentially be re-profiled into 2020-21. This will amend the Capital Budget approved by Council in February 2020. The revised budgets are shown as follows:

- Appendix A: Revised General Fund 2019-2020 budget
- Appendix B: Revised HRA 2019-2020 budget

6.2 Appendices C and D show the re-profiling of the Capital Budget for 2020-21 subject to approval.

- Appendix C: Re-profiled General Fund 2020-21 budget
- Appendix D: Re-profiled HRA 2020-21 budget

## **7 Directorate Narrative**

### Children, Learning and Skills.

7.1 The Capital Budget for Children, Learning and Skills is £19.814m a decrease of £10.505m on the budget approved in June 2019.

- 7.2 During 2019-20, £17.411m has been spent or 88% of the revised budget. The main item of expenditure has been acquisitions totalling £9.7m to facilitate the construction of the new Grove Academy- this is part of the Secondary School Expansion Capital Project. £2m budget has been moved from the Special School Expansion Project to the Secondary School Expansion Project. Most of the variance in this Directorate relates to the Special School Expansion project where £8.44m has been re-profiled into future years.

#### Places and Development

- 7.3 The budgets for this new Directorate in 2019-20 is now £15.316m and include two Environmental Services projects that have been moved into this Directorate- the Mayrise Insourcing Project and the procuring of a new Refuse Fleet and grounds Plant equipment and the capitalisation of Domestic Wheeled Bins. Also General Fund Housing and Building Management Projects have been moved into this Directorate following the recent change in Directorate Structure. Large projects include £7.591m for the Corporate Headquarters project. Budgets re-profiled into future years include £5m Capital Loans for Nova House and £1.645m for the Compulsory Purchase Order Reserve project. During 2019-20, £16.67m of the revised budget was spent, an overspend of £1.354m. This is mainly due to an overspend on the Chalvey Extra Care Housing Budget where the 2020-21 budget will be adjusted accordingly.

#### Finance and Resources

- 7.4 The revised budget for this Directorate in 2019-20 is £6.280m and includes £1.825m for the Community Investment Fund. The other significant budget in this Directorate is in respect of the IT Infrastructure Refresh (£3.290m) and during 2019-20 £3.658m or 58% of the revised budget was spent.

#### 7.5 Adults and Communities

The revised budget for this Directorate is now £9.109m. Large Projects include £2.151m for the Cemetery Extension and expenditure required to complete three leisure projects- £4.346m for the new Leisure Centre at Farnham Road; £725k for the refurbishment of Langley Leisure Centre and £1.0m for the Salt Hill Leisure project. During 2019-20 £4.242m or 47% of the revised budget was though this is mainly due to projects being delivered for less than the approved budget.

#### 7.6 Regeneration

The revised budget for this area for 2019-20 is £85.966m. Large projects include £13.9m Capital Loans to James Elliman Homes, a wholly owned subsidiary of the council set up to increase the supply of accommodation for those in temporary accommodation, the homeless and key workers.; £9.031m for the third and final instalment for the acquisition of the former Thames Valley University site; £26.303m for Strategic Acquisitions which will be spent on income generating assets to

improve the council's financial viability and £17.271m for the development of a Hotel on the old Slough Central Library site.

- 7.7 During 2019-20, £98.166m (114%) has been spent and this is predominantly due to £8.793m being spent on the former Thames Valley site acquisition, £32.716m on Strategic Acquisitions where the council has recently acquired the Odeon in Basingstoke, £16.9m on Capital Loans to James Elliman Homes and £22.58m on the Hotel Development. Overspends include £5.309m for the Development of the Old Library Site, £3m Capital Loans for James Elliman Homes and £2.868m for Capital Works following Stock Condition Survey and will be financed from the 2020/21 budget allocation.

#### Housing Revenue Account

- 7.8 The Housing Revenue Account Capital Programme for 2019-20 has a budget of £18.289m which excludes the £24.384m Affordable Housing Budget. During 2019-20 £13.518m or 74% of the revised budget was spent.

#### 7.9 Affordable Housing

The Affordable Housing Budget in 2019-20 of £22m has been increased to £24.384 due to an under-spend against this budget in 2018-19. The council has signed a retention agreement with DCLG that allows it to keep the Right to Buy receipts it generates from selling its council dwellings. The agreement commenced on 1st April 2012 and under the agreement, only 30% of right to buy receipts can be used to finance new expenditure on Affordable Housing. £8m of the budget was re-profiled into 2020/21 and £16.93m or 103% of the revised £16.384m was spent during 2019-20.

#### 8 Comments of Other Committees

None

#### 9 Conclusion

The Cabinet is requested to note the report and Capital Expenditure of £170.599m against an approved budget of £171.119m and to approve the revised 2020-21 Capital Budget

#### 10 Appendices Attached

- Appendix A: Revised General Fund 2019-20 budget
- Appendix B: Revised HRA 2019-2020 budget
- Appendix C: Re-profiled General Fund 2020-2021 budget
- Appendix D: Re-profiled HRA 2020-2021 budget

## 2019-2020 Revised Budgets – General Fund

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Children, Learning and Skills</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
	<b>Early Years &amp; Prevention</b>									
P749	Children's Centres Refurbishments	M Jarrett	132			132	34	(98)	98	carry fwd £98k
P142	Children's Centres IT	M Jarrett	24			24	27	3		
P196	Early Years Service Capital Development Programme	M Jarrett	500			500	220	(280)	280	£280k cfwd
	<b>Total Early Years &amp; Prevention</b>		<b>656</b>	<b>0</b>	<b>0</b>	<b>656</b>	<b>281</b>	<b>(375)</b>	<b>378</b>	
	<b>Schools</b>									
P051	Primary Expansions	Tony M	727		(250)	477	401	(76)	20	Carry Fwd 20k
P076	Town Hall Conversion	Tony M			100	100	155	55		Reduce cfwd by £55k on P051

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Schools Continued</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
P093	Schools Modernisation Programme	Tony M	722		(190)	532	126	(406)	406	Carry Fwd 406k
P101	SEN Resources Expansion	Tony M	3,955			3,955	3,304	(651)	650	carry fwd £650k
P783	Schools Devolved Capital	Nic B	100			100	277	177		
P673	DDA/SENDA Access Works	Tony M	50			50	0	(50)	50	carry fwd 50k
P139	323 High St/Haybrook	Tony M	54			54	9	(45)	45	carry fwd 45k
P153	Special School Expansion	Tony M	10,877		(10,440)	437	379	(58)	58	carry fwd 58k
P095	Secondary Expansion Programme	Tony M	13,178		200	13,378	12,468	(910)	910	carry fwd 910k
P207	Refurbishment of Wexham House	Tony M		75		75	10	(65)	65	carry fwd 65k
	<b>Total Schools</b>		<b>29,663</b>	<b>75</b>	<b>(10,580)</b>	<b>19,158</b>	<b>17,130</b>	<b>(2,028)</b>	<b>2,204</b>	
	<b>Total Children, Learning &amp; Skills</b>		<b>30,319</b>	<b>75</b>	<b>(10,580)</b>	<b>19,814</b>	<b>17,411</b>	<b>(2,403)</b>	<b>2,582</b>	



Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Place &amp; Development</b>		£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Environmental Services</b>									
P580	Mayrise Insourcing	R West	21			21	11	(10)	10	carry fwd 10k
P176	Refuse fleet & Grounds Plant equipment	R West	459			459	373	(86)	86	carry fwd 686k
P581	Domestic Wheeled Bins & Containers	R West	125			125	84	(41)	41	carry fwd 41k
P220	Urban Tree Challenge	R West					51	51	(51)	Reduce 2021 budget
	<b>Total Environmental Services</b>		<b>605</b>	<b>0</b>	<b>0</b>	<b>605</b>	<b>519</b>	<b>(86)</b>	<b>86</b>	
	<b>Housing People Services</b>									
P006	Disabled Facilities Grant	C Moone	564			564	1,046	482		
P184	Refurbishment 2 Victoria St/ 34 Herschel St	C Moone	28			28	13	(15)	15	carry fwd 15k
P216	Housing Management Procurement	C Moone					24	24	(24)	Reduce 2021 budget

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Total Housing People Services</b>		592	0	0	592	1,083	490	(9)	
	<b>Housing Development &amp; Contracts</b>									
P194	Compulsory Purchase Order Reserve	Amir Salarkia	2,075		(1,645)	430	68	(362)	362	carry fwd 362k
P181	Nova House Capital Loan	F Garvey	6,045		(5,000)	1,045	762	(283)	283	carry fwd 283k
P208	Chalvey Extra Care Housing	J Griffiths		500		500	2,417	1,917	(1,917)	Reduce 2021 budget
	<b>Total Housing Development &amp; Contracts</b>		<b>8,120</b>	<b>500</b>	<b>(6,645)</b>	<b>1,975</b>	<b>3,248</b>	<b>1,273</b>	<b>(1,272)</b>	
	<b>Building Management</b>									
P185	Manor Park Hall Refurbishment	J Holtam	13			13	23	10		
P146	Arbour Park Community Sports Facility	J Holtam		42		42	26	(16)	16	carry fwd16K
P191	Fire Risk Assessment Works	J Holtam	498			498	429	(69)	69	carry fwd 69K

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Building Management Continued</b>		£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P193	Purchase new Corporate HQ	J Holtam	7,591			7,591	7,591	0		
	Customer & Accommodation			4,000		4,000	3,727	(273)	273	carry fwd 273k
P968	CAFM System (Computer Aided Facilities Management)	J Holtam					25	25		
	<b>Total Building Management</b>		<b>8,102</b>	<b>4,042</b>	<b>0</b>	<b>12,144</b>	<b>11,821</b>	<b>(348)</b>	<b>348</b>	
	<b>Total Place &amp; Development</b>		<b>17,419</b>	<b>4,542</b>	<b>(6,645)</b>	<b>15,316</b>	<b>16,670</b>	<b>1,329</b>	<b>(847)</b>	
	<b>Finance &amp; Resources</b>									
	<b>Digital &amp; Strategic IT</b>									
P145/P161	Financial Systems Upgrade	N Wilcox		1,000		1,000	1,273	273		
P084	IT Infrastructure Refresh	S Pallet	3,345			3,345	1,708	(1,637)	1,637	1,637k cfwd
P183	Management Information Centre	A Cowen	40	70		110	79	(31)	31	31k cfwd

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Total Digital &amp; Strategic IT</b>		<b>3,385</b>	<b>1,070</b>	<b>0</b>	<b>4,455</b>	<b>3,060</b>	<b>(1,395)</b>	<b>1,668</b>	
	<b>Finance</b>									
P871	Community Investment Fund	Various	1,825			1,825	598	(1,227)	670	670k cfwd
	<b>Total Finance</b>		<b>1,825</b>	<b>0</b>	<b>0</b>	<b>1,825</b>	<b>598</b>	<b>(1,227)</b>	<b>670</b>	
	<b>Total Finance &amp; Resources</b>		<b>5,210</b>	<b>1,070</b>	<b>0</b>	<b>6,280</b>	<b>3,658</b>	<b>(2,622)</b>	<b>2,338</b>	
	<b>Adults and Communities</b>									
	<b>Adult Social Care Operations</b>									
P331	Social Care IT Developments	Martin Elliott	486			486	103	(383)	383	383k cfwd
P577	Learning Disability Change Programme	Martin Elliott	912			912	1,560	648		
P133	Extra Care Housing	Jane Senior	0			0	0	0		Slipped 23/24
P195	Autism Capital Grant	G Smith	6			6	0	(6)	6	6k cfwd
P395	HOLD Capital Grant	Martin Elliott					229	229		Grant Funded

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Total Adult Social Care Operations</b>		1,404	0	0	1,404	1,892	488		
	<b>Regulatory Services</b>									
P083	Cemetery Extension	G De Haan	2,151		(2,000)	151	36	(115)	115	115k cfwd
P873	Crematorium Project	G De Haan		54		54	30	(24)	24	24k cfwd
P198	Allotments Improvement Project	Ketan G		535		535	397	(138)	138	138k cfwd
P875	CCTV Salt Hill Park	Peter Webster					90	90	(90)	reduce 20/21 budget
	<b>Total Regulatory Services</b>		<b>2,151</b>	<b>589</b>	<b>(2,000)</b>	<b>740</b>	<b>552</b>	<b>(188)</b>	<b>187</b>	
	<b>Communities &amp; Leisure</b>									
P107	Repairs to Montem	A Hibbert	39			39	23	(16)	16	carry fwd 16k
P162	Community Leisure Facilities	A Hibbert	219		(66)	153	147	(6)	6	carry fwd 6k
P141	Langley Leisure Centre	A Hibbert	725			725	81	(644)	644	carry fwd £644k

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	
P969	Salt Hill Leisure	A Hibbert	1,000			1,000	85	(915)	915	carry fwd £915k
P165	Leisure Centre Farnham Road	A Hibbert	4,348			4,348	1,441	(2,907)	2,907	carry fwd £2907k
P164	New Ice	A Hibbert	700			700	21	(679)	679	carry fwd £679k
	<b>Total Communities &amp; Leisure</b>		<b>7,031</b>		<b>(66)</b>	<b>6,965</b>	<b>1,798</b>	<b>(5,167)</b>		
	<b>Total Adults &amp; Communities</b>		<b>10,586</b>	<b>589</b>	<b>(2,066)</b>	<b>9,109</b>	<b>4,242</b>	<b>(4,867)</b>		
	<b>Regeneration</b>									
	<b>Regeneration Development</b>									
P128	Corporate Property Asset Management	P Kassandra				0	162	162		
P204	Hub Development	P Kassandra	5,100		(5,000)	100	28	(72)	72	carry fwd £72k
P127	Demolition Montem/TVU Site	P Kassandra	1,950			1,950	2,101	151		
P171	Slough Basin	P Kassandra	76			76	26	(50)	50	carry fwd £50k
P135	Plymouth Road	P Kassandra	123			123	18	(105)	105	carry fwd £105k

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Regeneration Development Continued</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
P172	TVU development	P Kassandra	9,031			9,031	8,909	(122)	122	carry fwd £122k
P156	Strategic Acquisition fund	P Kassandra	26,303			26,303	32,716	6,413		
P159	Hotel development	P Kassandra	17,271			17,271	22,580	5,309		
P206	Refurbishment 32 Chalvey Road East	P Kassandra		75		75	10	(65)	65	carry fwd £65k
P178	Lease surrender Serena Hall	S Aislabie		85		85	100	15		
P179	James Elliman Homes	N Cooper	10,700		3,200	13,900	16,902	3,002		move £3.2m from 20/21
P056	Slough Dog Recreation Area	I Blake	16	(16)		0		0		
	<b>Total Regeneration Development</b>		<b>70,570</b>	<b>144</b>	<b>(1,800)</b>	<b>68,914</b>	<b>83,554</b>	<b>14,640</b>	<b>414</b>	
	<b>Regeneration Delivery</b>									
P180	Capital works following Stock Condition Survey	A Thomas	3,799			3,799	6,667	2,868		reduce 20/21 budget

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Total Regeneration Delivery</b>		3,799	0	0	3,799	6,667	2,868		
	<b>Planning &amp; Transport</b>									
P174	Highways Maintenance Annual Programme	S Dhuna/K Hothi	619			619	602	(17)	17	Carry Forward 17k
P111/P728	Highway Reconfigure & Resurface	S Dhuna/K Hothi	1,399			1,399	798	(601)	601	Carry Forward 600k
	<b>Total Planning &amp; Transport</b>		2,018	0	0	2,018	1,401	(617)	618	
	<b>Major Infrastructure Projects</b>									
P102	Local Sustainable Transport Fund	S De Cruz	191			191	3	(188)	188	Carry Forward 188k
P149/P098	A332 Windsor Road Widening Scheme LEP	S De Cruz	1,500			1,500	987	(513)	500	Carry Forward 500k
P148	A355 Tuns Lane LEP Transport Scheme	S De Cruz	0			0	13	13		



Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Major Infrastructure Projects Continued</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
P192	LTP Implementation Plan	S De Cruz	771			771	433	(338)	338	carry over 338K
P160	LED Upgrade	Sing Wai	2,150			2,150	1,797	(353)	353	carry fwd £353k
P881	Colnbrook Bypass	Sing Wai	129		(129)	0		0		£129k slipped to 20/21
P186	Bridge Capital Works	Sing Wai	908		(800)	108	60	(48)	48	carry fwd £48k
P187	Flood Defence Measures SBC/EA Partnership	Sing Wai	98		(98)	0		0		£98k slipped to 20/21
P201	Stoke Road LEP	S De Cruz	4,349		(3,000)	1,349	347	(1,002)	1,002	£3m re-profiled 20/21. CFWD 1,002k
P202	MRT Phase 2 LEP	S De Cruz	13,270		(11,000)	2,270	457	(1,813)	1,813	£11m re-profiled 20/21. 1813k CFWD
P157	Burnham Station LEP	Misha Byrne	668			668	291	(377)	323	carry fwd £323k

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
	<b>Major Infrastructure Projects Continued</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
P053	Langley Station LEP	C Green	764			764	771	7		
P579	A4 Cycle	Misha Byrne	298			298	345	47		
P188	Community Transport Fleet	J Northam	813		(183)	630	632	2		183k slipped to 20/21
	<b>Total Major Infrastructure Projects</b>		<b>25,909</b>	<b>0</b>	<b>(15,210)</b>	<b>10,699</b>	<b>6,136</b>	<b>(4,563)</b>	<b>4,565</b>	
	<b>Environmental Quality &amp; Land Charges</b>									
P155	Air Quality Monitoring	J Newman	114		(38)	76	2	(74)	74	carry over £74k
P125	Electric Vehicle Network	J Newman	1,177		(1,000)	177	39	(138)	138	carry over £138k
P170	Carbon Management-Fleet Challenge	J Newman	329		(300)	29	134	105	(105)	reduce 20/21 budget
P168	Re-fit Programme	J Newman	1,504		(1,350)	154	226	72	972	reduce 20/21 budget
P203	Car Club	J Newman	500		(400)	100	2	(98)	98	carry over £98k

Cost Centre	Scheme Name	Lead Officer	19-20 approved budget*	Adjustment	Reprofile	19-20 Amended	Actual to Mar 2020	Variance	CFWD	Comments
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	<b>Total Environmental Quality &amp; Land Charges</b>		3,624	0	(3,088)	536	404	(132)	1,177	
	<b>Total Regeneration</b>		105,920	144	(20,098)	85,966	98,166	12,195	6,774	0
	<b>Total</b>		169,454	6,420	(39,389)	136,485	139,767	3,632	10,847	
	<b>FUNDING</b>									
	Grant Funded		58,865			32,965	32,965			
	Borrowing		107,589			100,520	103,802			
	Section 106		3,000			3,000	3,000			
	<b>Total</b>		169,454			136,485	139,767			

## Revised Budgets 2019-20 HRA

Cost Centre	Scheme name	Lead Officer	19-20 approved budget*	Re-profile	19-20 revised budget	Actual to Mar 2020	Variance	CFWD	Comment
	<b>Housing Revenue Account</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
	RMI - Capital Programme								
P419	Garage Sites	J Griffiths	150	1,850	2,000	1,311	(689)	418	carry fwd £418k
P409	Boiler Replacement	J Griffiths	500	400	900	2,564	1,664		
P408	Broom & Poplar Fire Compliance Upgrade Works	J Griffiths	636		636	1,281	645		
	Budget Virement from HRA Projects for Broome & Poplar	J Griffiths	(636)		(636)	0	636		
P413	Kitchen & Bathrooms	J Griffiths	410	290	700	1,040	340		
P417	Roofing	J Griffiths	628	(628)	0	56	56		
P416	Additional Prelims					0	0		
P431	FRA & Asbestos Removal Works (bring forward £3m years 6/7)	J Griffiths	5,000	(2,000)	3,000	1,795	(1,205)		
P415	Re-Wiring/Consumer Units	J Griffiths	136	(16)	120	621	501		
P436	De-Designated Refurbishment	J Griffiths		1,000	1,000	0	(1,000)		re-profiled from 23/24
P547	Major Aids & Adaptations	C Moone	250		250	379	129		
P412	Windows and Door Replacement	J Griffiths	125	575	700	50	(650)		
P422	Security & Controlled Entry Modernisation	J Griffiths		1,200	1,200	287	(913)		re-profiled £768 from 23/24
P433	Capitalised VOIDS	J Griffiths		60	60	27	(33)		
P410	Heating / Hot Water Systems	J Griffiths	317	(317)	0	0	0		

Cost Centre	Scheme name	Lead Officer	19-20 approved budget*	Re-profile	19-20 revised budget	Actual to Mar 2020	Variance	CFWD	Comment
			£'000	£'000	£'000	£'000	£'000	£'000	
P414	Bathroom replacement		256	(256)	0	0	0		
P418	Structural	J Griffiths	802	(802)	0	0	0		
P420	Mechanical Systems /Lifts	J Griffiths	200	(200)	0	0	0		
P421	Capitalised Repairs	J Griffiths	46	(46)	0	0	0		
P565	Estate Improvements/Environmental Works	J Griffiths	221	(221)	0	0	0		
P423	Darvills Lane - External Refurbs	J Griffiths	200	(200)	0	0	0		
P424	Replace Fascias, Soffits, Gutters & Down Pipes	J Griffiths	250	(250)	0	0	0		
P425	Upgrade Lighting/Communal Areas	J Griffiths	71	(71)	0	0	0		
P426	Communal doors	J Griffiths	78	(78)	0	0	0		
P427	Balcony / Stairs / Walkways areas	J Griffiths	171	(171)	0	0	0		
P428	Paths	J Griffiths	90	(90)	0	0	0		
P429	Store areas	J Griffiths			0	0	0		
P546	Environmental Improvements (Allocated Forum)	J Griffiths	100	(100)	0	0	0		
P406	Stock Condition Survey	J Griffiths	160	32	192	300	108		
P407	Commissioning of Repairs Maintenance and Investment Contract	J Griffiths			0	41	41		
P405	Tower and Ashbourne	J Griffiths	2,839		2,839	2,146	(693)	693	carry fwd. £693k
P432	RMI Remodelling and Investment	J Griffiths	5,289		5,289	1,620	(3,669)	3,661	carry fwd. £3661k
P435	Rochford Hostel					4			

Cost Centre	Scheme name	Lead Officer	19-20 approved budget*	Re-profile	19-20 revised budget	Actual to Mar 2020	Variance	CFWD	Comment
	<b>Housing Revenue Account</b>		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
	Total Planned Maintenance - Capital		18,289	(39)	18,250	13,522	(4,732)	4,772	
	<b>Other</b>								
P575	Affordable Homes	K Lallian/S Jetha	24,384	(8,000)	16,384	16,930	546		
	<b>Total Other</b>		<b>24,384</b>	<b>(8,000)</b>	<b>16,384</b>	<b>16,930</b>	<b>546</b>		
	<b>TOTAL</b>		<b>42,673</b>	<b>(8,039)</b>	<b>34,634</b>	<b>30,453</b>	<b>(4,185)</b>	<b>4,772</b>	
	<b>Funding</b>								
	Section 106								
	Capital Receipts				(4,915)	(5,565)			
	Major Repairs Reserve				(24,719)	(19,888)			
	Borrowing				(5,000)	(5,000)			
	<b>TOTAL</b>				<b>(34,634)</b>	<b>(30,453)</b>			

**Appendix C- Revised General Fund Capital Programme 2020-21 to 23-24**

<b>Cost Centre</b>	<b>Scheme Name</b>	<b>20-21 Approved</b>	<b>Amendment/ CFWD</b>	<b>20-21 Revised</b>	<b>21-22 Revised</b>	<b>22-23 Revised</b>	<b>23-24 Revised</b>	<b>Total 2020-24</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
	<b>Children, Learning and Skills</b>							
	Early Years & Prevention							
P749	Children's Centres Refurbishments		98	98				98
P142	Children's Centres IT			0				
P196	Early Years Service Capital Development Programme	250	280	530	250	250		1,030
P221	Delegation Portal		36	36				36
P222	Children & Families Portal		80	80				80
	Total Early Years & Prevention	250	494	744	250	250	0	1,244
	<b>Schools</b>							
P051	Primary Expansions	250	20	270	100			370
P076	Town Hall Conversion			0				0
P093	Schools Modernisation	890	406	1,296	600	600	200	2,696

Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>Schools Continued</b>							
P101	SEN Resources Expansion	1,250	650	1,900	250	250	250	2,650
P783	Schools Devolved Capital	90		90	80	80	80	330
P673	DDA/SENDA Access Works		50	50				50
P139	323 High St/Haybrook		50	50				50
P153	Special School Expansion	3,340	59	3,399	9,150	1,600		14,149
P095	Secondary Expansion Programme	1,800	910	2,710			2,000	4,710
P207	Refurbishment of Wexham House		65	65				65
	<b>Total Schools</b>	<b>7,620</b>	<b>2,210</b>	<b>9,830</b>	<b>10,180</b>	<b>2,530</b>	<b>2,530</b>	<b>25,070</b>
	<b>Total Children, Learning &amp; Skills</b>	<b>7,870</b>	<b>2,704</b>	<b>10,574</b>	<b>10,430</b>	<b>2,780</b>	<b>2,530</b>	<b>26,314</b>
	<b>Place &amp; Development</b>							
	<b>Environmental Services</b>							
P580	Mayrise Insourcing		10	10				10



Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	<b>Environmental Services Continued</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
P176	Refuse fleet & Grounds Plant equipment		86	86				86
P581	Domestic Wheeled Bins & Containers	125	41	166	125	125	125	541
P219	Urban Tree Challenge Fund	1,023	(51)	972				972
P177	Recycling Initiatives	500		500	500			1,000
	<b>Total Environmental Services</b>	<b>1,648</b>	<b>86</b>	<b>1,734</b>	<b>625</b>	<b>125</b>	<b>125</b>	<b>2,609</b>
	<b>Housing People Services</b>							
P006	Disabled Facilities Grant	550		550	550	550	550	2,200
P184	Refurbishment 2 Victoria St and 34 Herschel St		15	15				15
P216	Housing Management Procurement		809	809				809
	<b>Total Housing People Services</b>	<b>550</b>	<b>824</b>	<b>1,374</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>3,024</b>

Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	<b>Housing Development &amp; Contracts</b>	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P194	Compulsory Purchase Order Reserve	1,645	362	2,007				2,007
P181	Nova House Capital Loan	5,000	283	5,283				5,283
P208	Chalvey Extra Care Housing	14,800	(1,917)	12,883				12,883
	Total Housing Development & Contracts	21,445	(1,272)	20,173	0	0	0	20,173
				0				
	<b>Building Management</b>							
P146	Arbour Park Community Sports Facility		16	16				16
P191	Fire Risk Assessment Works		69	69				69
P193	Purchase new Corporate HQ	3,000		3,000				3,000
	Customer & Accommodation		273	273				273
	<b>Total Building Management</b>	<b>3,000</b>	<b>85</b>	<b>3,358</b>				<b>3,358</b>
	<b>Total Place &amp; Development</b>	<b>26,643</b>	<b>(277)</b>	<b>26,639</b>	<b>1,175</b>	<b>675</b>	<b>675</b>	<b>29,164</b>

Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	<b>Finance &amp; Resources</b>		<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
	Digital & Strategic IT							
P145/P161	Financial Systems Upgrade	500		500				500
P084	IT Infrastructure Refresh	3,350	1,637	4,987	350	350	350	6,037
P183	Management Information Centre		31	31				31
	Total Digital & Strategic IT	3,850	1,668	5,518	350	350	350	6,568
	Finance							
P871	Community Investment Fund	1,050	670	1,720	1,050	1,050	1,050	4,870
	<b>Total Finance</b>	<b>1,050</b>	<b>670</b>	<b>1,720</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>	<b>4,870</b>
	<b>Total Finance &amp; Resources</b>	<b>4,900</b>	<b>2,338</b>	<b>7,238</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>11,438</b>
	<b>Adults and Communities</b>							
	<b>Adult Social Care Operations</b>							
P331	Social Care IT Developments		383	383				383

Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	<b>Adult Social Care Operations Continued</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
P577	Learning Disability Change Programme		1,601	1,601				1,601
P133	Extra Care Housing			0			1,844	1,844
P195	Autism Capital Grant		6	6				6
	<b>Total Adult Social Care Operations</b>	<b>0</b>	<b>1,990</b>	<b>1,990</b>	<b>0</b>	<b>0</b>	<b>1,844</b>	<b>3,834</b>
	<b>Regulatory Services</b>							
P083	Cemetery Extension	5,700	115	5,815	2,000	2,000	1,233	11,048
P873	Crematorium Project		24	24				24
P198	Allotments Improvement Project		138	138				138
P875	CCTV		110	110				110
	<b>Total Regulatory Services</b>	<b>5,700</b>	<b>387</b>	<b>6,087</b>	<b>2,000</b>	<b>2,000</b>	<b>1,233</b>	<b>11,320</b>

Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
P107	Repairs to Montem		16	16				16
P162	Community Leisure Facilities	66	156	222				222
P141	Langley Leisure Centre		644	644				644
P969	Salt Hill Leisure		915	915				915
P165	Leisure Centre Farnham Road		2,907	2,907				2,907
P164	New Ice		679	679				679
	<b>Total Communities &amp; Leisure</b>	<b>66</b>	<b>5,317</b>	<b>5,383</b>				<b>5,383</b>
	<b>Total Adults &amp; Communities</b>	<b>5,766</b>	<b>7,694</b>	<b>13,460</b>	<b>2,000</b>	<b>2,000</b>	<b>3,077</b>	<b>20,537</b>
	<b>Regeneration</b>							
	<b>Regeneration Development</b>							
P204	Hub Development	5,000	72	5,072	5,000	5,000		15,072
	Youth Hub	5,000		5,000				5,000
P127	Demolition Montem/TVU Site	1,950		1,950				1,950
P171	Slough Basin		50	50				50
P135	Plymouth Road		105	105				105

Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	<b>Regeneration Development Continued</b>							
P172	TVU development	4,000	122	4,122				4,122
P156	Strategic Acquisition fund	20,000		20,000				20,000
P159	Hotel development	20,673	(5,309)	15,364				15,364
P206	Refurbishment 32 Chalvey Road East		65	65				65
P178	Lease surrender Serena Hall			0				0
P179	James Elliman Homes	13,000	(3,000)	10,000	16,600			26,600
P056	Slough Dog Recreation Area			0				0
	<b>Total Regeneration Development</b>	<b>69,623</b>	<b>(7,895)</b>	<b>61,728</b>	<b>21,600</b>	<b>5,000</b>	<b>0</b>	<b>88,328</b>
	<b>Regeneration Delivery</b>							
P180	Capital works following Stock Condition Survey	2,400		2,400	2,400	2,400		7,200
	<b>Total Regeneration Delivery</b>	<b>2,400</b>	<b>0</b>	<b>2,400</b>	<b>2,400</b>	<b>2,400</b>		<b>7,200</b>

Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	<b>Planning &amp; Transport</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
P174/ P111	Highways Maintenance Programme	1,289	600	1,889	1,289	1,289	1,289	5,756
	Highways & Payments Improvements	1,000		1,000	500	500	500	2,500
P728	Highway Reconfigure & Resurface	500	17	517	500	500	500	2,017
	<b>Total Planning &amp; Transport</b>	<b>2,789</b>	<b>617</b>	<b>3,406</b>	<b>2,289</b>	<b>2,289</b>	<b>2,289</b>	<b>10,273</b>
	<b>Major Infrastructure Projects</b>							
P102	Local Sustainable Transport Fund		188	188				188
P149/P098	A332 Windsor Road Widening Scheme LEP		500	500				500
P192	LTP Implementation Plan	400	338	738				738
P160	LED Upgrade		353	353				353
P881	Colnbrook Bypass	129		129				129
P186	Bridge Capital Works	1,600	48	1,648				1,648
P201	Stoke Road LEP	9,540	1,002	10,542				10,542

Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
P202	Planning & Transport MRT Phase 2 LEP	11,000	1,813	12,813				12,813
P157	Burnham Station LEP		323	323				323
P053	Langley Station LEP			0				0
P579	A4 Cycle			0				0
P188	Community Transport Fleet		183	183				183
	<b>Total Major Infrastructure Projects</b>	<b>22,669</b>	<b>4,748</b>	<b>27,417</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,417</b>
	<b>Environmental Quality &amp; Land Charges</b>							
P155	Air Quality Monitoring	38	74	112				112
P125	Electric Vehicle Network	600	138	738	400	200		1,338
P170	Carbon Management-Fleet Challenge	970	(105)	865				865
P168	Re-fit Programme	1,334	972	2,306	500			2,806
P203	Car Club	500	98	598	100	100		798
	Environmental Initiatives-match funding	1,000		1,000	500			1,500



Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	<b>Total Environmental Quality &amp; Land Charges</b>	4,442	1,177	5,619	1,500	300	0	7,419
	<b>Total Regeneration</b>	101,923	(1,353)	100,570	27,789	9,989	2,289	140,637
	<b>TOTAL</b>	<b>147,102</b>	<b>11,106</b>	<b>158,481</b>	<b>42,794</b>	<b>16,844</b>	<b>9,971</b>	<b>228,090</b>
	FUNDING							
	Grant Funded	33,816		36,631	8,995	4,398	1,525	51,549
	Borrowing	110,286		118,850	30,799	9,446	6,446	165,541
	Section 106	3,000		3,000	3,000	3,000	2,000	11,000
	<b>Total</b>	<b>147,102</b>		<b>158,481</b>	<b>42,794</b>	<b>16,844</b>	<b>9,971</b>	<b>228,090</b>

**Appendix D- Revised Housing Revenue Account Capital Budget 2020-21 to 2023-24**

Cost Centre	Scheme name	20-21 Approved	Amendment/CFWD	20-21 revision	21-22 revision	22-23 revision	23-24 revision	Total 20-24
	Housing Revenue Account	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	RMI - Capital Programme							
P419	Garage Sites	2,000		2,000	2,000	2,000	2,000	10,000
P409	Boiler Replacement	500	418	918	500	500	330	3,166
P408	Broom & Poplar Fire Compliance Upgrade Works			0				
	Budget Virement from HRA Projects for Broome & Poplar			0				
P413	Kitchen & Bathrooms	700		700	700	700	700	3,500
P417	Roofing	0		0	0	0	615	615
P416	Additional Prelims			0				
P431	FRA & Asbestos Removal Works (bring forward £3m years 6/7)			0				0
P415	Re-Wiring/Consumer Units	120		120	120	120	120	600



	<b>TOTAL</b>	<b>16,813</b>	<b>4,772</b>	<b>21,585</b>	<b>15,840</b>	<b>4,823</b>	<b>4,849</b>	<b>47,097</b>
	<b>Funding</b>							
	RCCO	(1,500)		(1,500)	(1,000)	(1,000)	(1,000)	(4,500)
	Capital Receipts	(2,400)	0	(2,400)	(3,305)	0	0	(5,705)
	Major Repairs Reserve	(8,922)	(4,772)	(13,694)	(1,535)	(3,823)	(3,849)	(22,901)
	Borrowing	(3,991)		(3,991)	(10,000)			(13,991)
	<b>TOTAL</b>	<b>(16,813)</b>	<b>(4,772)</b>	<b>(21,585)</b>	<b>(15,840)</b>	<b>(4,823)</b>	<b>(4,849)</b>	<b>(47,097)</b>